

MTAR Technologies Limited



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A leader in critical and differentiated engineered products

Strong Order Book Position

Q1 FY23 Financial Performance

Certifications under Progress

Expanding Product Portfolio & Capabilities

Exiting Customers & Customers in Pipeline

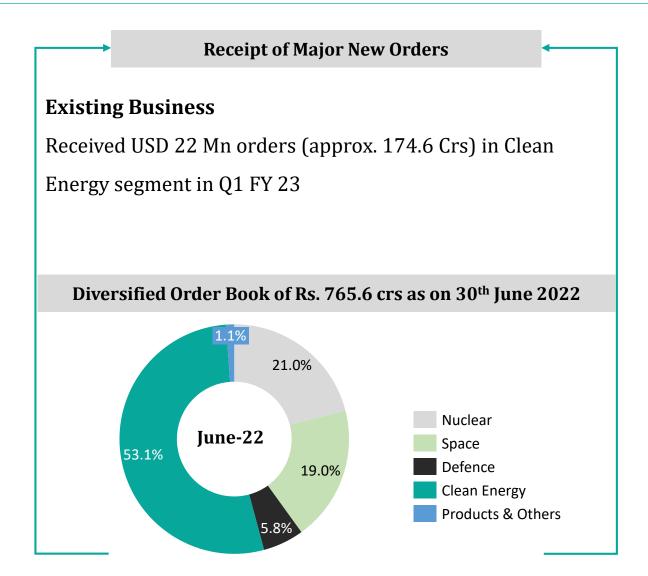
Well Balanced Portfolio

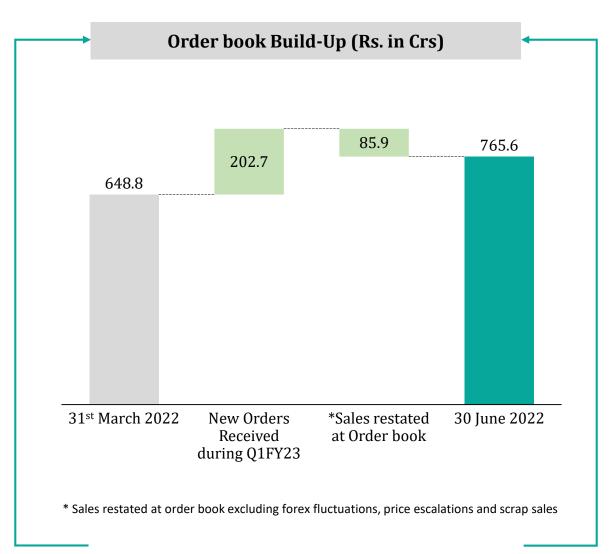
Experienced Board of Directors & Well Qualified Management Team



Strong Orderbook Position



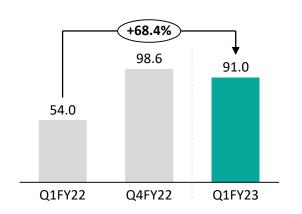




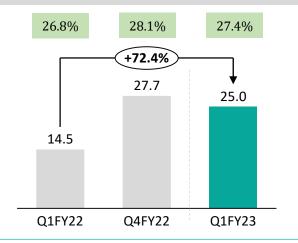
Q1FY23 Financial Performance



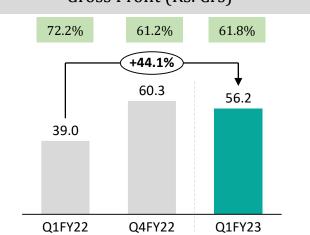
Revenues (Rs. Crs)



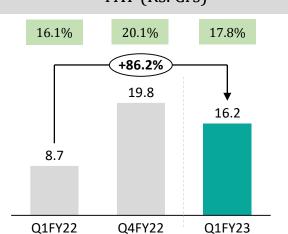
EBIDTA (Rs. Crs)



Gross Profit (Rs. Crs)



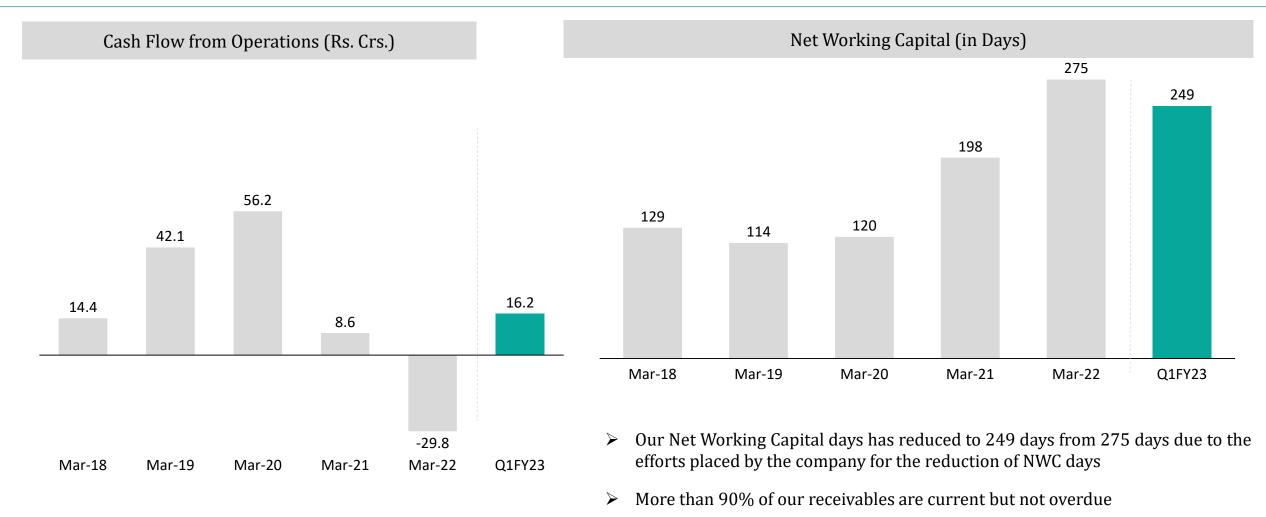
PAT (Rs. Crs)



- Revenue for Q1 FY23 stood at Rs. 91.0 crs as compared to Rs. 54.0 Crs in Q1 FY22, a growth of 68.4% YoY
- ➤ EBIDTA for Q1 FY 23 stood at Rs. 25 Crs, as compared to Rs. 14 Crs in Q1 FY22 with a growth of 72.4% YoY basis
- ➤ EBIDTA margins for Q1FY23 stood at 27.4%
- ➤ PAT for the quarter stood at Rs. 16.2Crs as compared to Rs. 8.7 Crs in Q1 FY22 up by 86.2% YoY
- > PAT margins for Q1 FY23 stood at 17.8%

Improvement in Working Capital Management





Q1 FY23 Consolidated Profit & Loss Statement



| Particulars (Rs. Crs) | Q 1 FY23 | Q 1 FY23 Q1 FY22 | | Q4 FY22 | Q-o-Q |
|---------------------------------------|----------|------------------|-------|---------|---------|
| Revenue from Operations | 91.0 | 54.0 | 68.4% | 98.6 | (7.7)% |
| Cost of Materials Consumed | 43.9 | 32.9 | | 54.0 | |
| Changes in Inventories | (9.1) | (17.9) | | (15.7) | |
| Gross Profit | 56.2 | 39.0 | 44.1% | 60.3 | (6.7)% |
| GP % | 61.8% | 72.2% | | 61.2% | |
| Employee Benefits Expense | 18.7 | 15.9 | | 20.9 | |
| Other Expenses | 12.6 | 8.7 | | 11.7 | |
| EBITDA | 25.0 | 14.5 | 72.4% | 27.7 | (9.9)% |
| EBITDA % | 27.4% | 26.8% | | 28.1% | |
| Other Income | 3.8 | 2.6 | | 2.4 | |
| Depreciation and Amortisation Expense | 4.2 | 3.3 | | 3.8 | |
| EBIT | 24.6 | 13.7 | | 26.4 | |
| Finance Costs | 2.4 | 1.2 | | 2.6 | |
| PBT | 22.2 | 12.5 | | 23.8 | |
| Total Tax Expense | 6.0 | 3.8 | | 4.0 | |
| Profit for the year | 16.2 | 8.7 | 86.2% | 19.8 | (18.1)% |
| PAT % | 17.8% | 16.1% | | 20.1% | |
| Diluted EPS | 5.27 | 2.83 | | 6.44 | |

Certifications Under Progress for Adibatla Plant



| Certification | Expected Timeline to get Certified |
|---|---------------------------------------|
| ISO 9001:2015 – Quality Management Systems | Received |
| AS9100: Quality Systems - Aerospace | Received |
| ISO 14001:2015 Environmental Management Systems | Aug '22 |
| ISO 45001:2018 Occupational Health & Safety | Aug '22 |

| Certification | Expected Timeline to get Certified |
|---|---------------------------------------|
| ISO 27001:2013 Information Security Management Systems | Aug'22 |
| ASME U Stamp - Boiling and Pressure Welding Certification | June'23 |
| ISO 3834-1:2021 – Quality Requirements for Fusion Welding | Sept'23 |

Certifications are expected to enhance our customer base specifically in Aerospace and Specialized fabrication in a significant way

Expanding Product Portfolio & Establishment of New Capabilities











Roller Screws

Electro-Mechanical Actuators

High End Fabrication

High Precision Sheet Metal

Expanding Product Portfolio

Indigenizing the Roller Screws.

- ✓ Qualification process has been completed for roller screws. Received orders for FAIs; executed the FAI orders. First articles to be submitted to the customer in 3rd week of August,
- ✓ The company has also initiated the development of Electromechanical actuators, which find application in Space and Defense sectors. In FY 22 we have received orders worth 7.6 crs from Defense; the company shall be executing all the orders by FY 23.

Establishment of sheet metal and specialized fabrication facilities

Specialized fabrication

✓ Specialized fabrication facility to be functional by Sept '22

Sheet Metal

- ✓ MTAR has got qualified for 67 sheet metal assemblies and enclosures during Q1 in Clean Energy segment
- ✓ Commenced shipments to South Korea and USA; supplied Rs. 8.37 Crs worth of sheet metal orders for Clean Energy sector in Q1 FY 23
- ✓ The new capabilities are expected to bring in lot more customers

Establishment of New Capabilities – Electronics Control Systems





- The company has got the inprinciple approval from the board to establish electronics manufacturing in-house
- The company has started working on establishing a fullfledged EMS (Electronic Manufacturing System) facility



Key Products under Development



Defence

Space



• Valves: The company has started working on the design of valves, which has an immense market potential in Defence



- **Semicryo Engine:** MTAR is in the process of developing Semi Cryo Engine, the next generation liquid propulsion engines that enhances the payload carrying capacity of GSLV Mark III from 4 tons to 6 tons. First engine is expected to be rolled out by Q4 FY 23
- Small Satellite launch Vehicle: Board has given in-principle approval to explore the possibility of concept design and development of Small Satellite Launch Vehicle (SSLV) amidst the privitisation of Space initiative through IN-SPACe by Government of India

Clean Energy

Bloomenergy

- Bellows (Import Substitutes): Indigenizing bellows for fuel cells that were being imported to achieve better realizations. The company has got qualified for bellows and production has commenced
- **ASP Assemblies (Import Substitutes):** The company has manufactured prototypes; completed qualification process. Production shall commence from Q3 FY 23.
- Ceramic Assemblies (Import Substitutes): The company has initiated the development process, which are currently being imported
- Heaters(Import Substitutes): The company has initiated the development process, which are currently being imported

Existing Customers





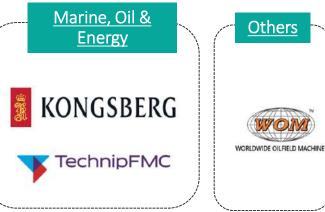
ARDE Pune











Customers in Pipeline



Defence & Aerospace DMDE CAPO Systems CKN AEROSPACE

MTAR is currently in discussions with a significant number of new customers from various sectors



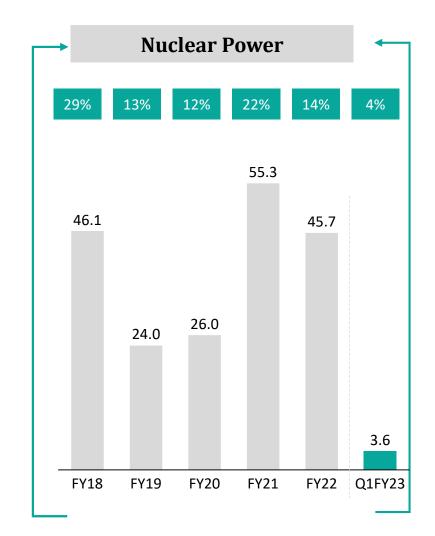


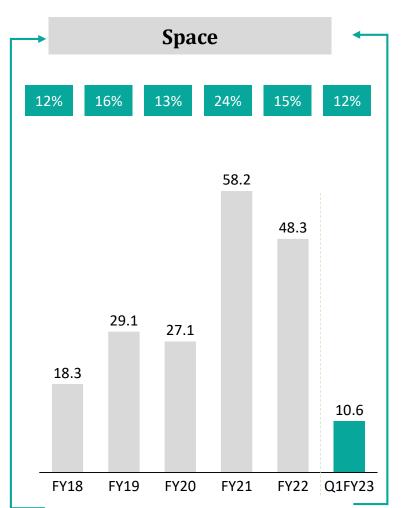


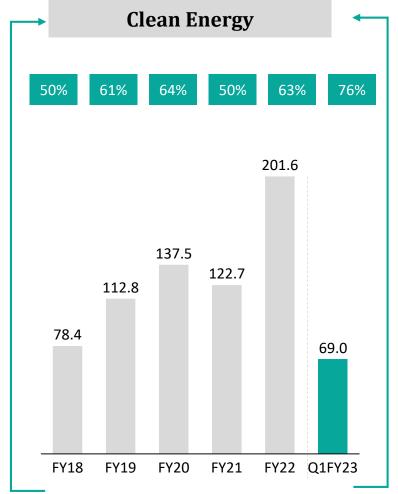
Well-balanced Portfolio (1/2)



Revenue in Rs. Crs







Well-balanced Portfolio (2/2)



Revenue in Rs. Crs





Supported by an Experienced Board of Directors





Parvat Srinivas Reddy

Managing Director and Promoter

- 29+ years of rich work experience in Manufacturing and Construction industries
- Master's degree in science, specializing in industrial engineering from Louisiana Tech University



Subbu Venkata Rama Behara

Chairman and Independent Director

- Director Ola Electric Mobility Pvt Ltd, Greaves Cotton Ltd & Ampere Vehicles Pvt Ltd
- Alumnus of IIFT



Praveen Kumar Reddy Akepati

Additional Director

- Has worked with the company for 18+ years
- Bachelor's degree in engineering from the Faculty of Engineering, Andhra University



Venkatasatishkumar Reddy Gangapatnam

Non-Executive Director

- Director Rasun Ace Infra Pvt Ltd, Acecorp Group Pvt Ltd and Magnatar Aero Systems Pvt Ltd
- Alumnus of Bradley University



Vedachalam Nagarajan

Independent Director

- 35+yrs of experience at ISRO
- Padma Shri awardee
- Former member of various govt. committees



Krishna Kumar Aravamudan

Independent Director

- Previously served as MD, State Bank of India
- Ex-director CDSL, REC Ltd, TVS Wealth Pvt Ltd and SBI Payment Services Pvt Ltd



Ameeta Chatterjee

Independent Director

- Director Nippon Life Asset Management Ltd and JSW Infrastructure Ltd
- Alumnus of IIM, Bangalore



Gnana Sekaran Venkatasamy

Independent Director

- Previously worked at DRDO
- Master's degree in engineering from the Indian Institute of Science, Bengaluru



Udaymitra Chandrakant Muktibodh

Independent Director

- Served NPCIL at various capacities including technical director
- Had been awarded NPCIL Excellence Award

Experienced and Qualified Management Team





Parvat Srinivas Reddy - Managing Director and Promoter

- Entrusted with the overall responsibility of management
- 29+ years of rich work experience in Manufacturing and Construction industries
- Master's degree in science, specializing in industrial engineering from Louisiana Tech University



Mr. Gunneswara Rao Pusarla – Chief Financial Officer

- 23 years of experience across finance spectrum in strategic planning, P&L management, fund raising, financial accounting, and setting up green field projects.
- previously associated with Tata Sikorsky Aerospace Ltd for a span of 11 years



Devesh Dhar Dwivedi, Chief Operating Officer

- Responsible for leading the day to day operations
- 13 yrs. of experience in sectors including defence, manufacturing, IT, engineering
- Previous organisations High Radius Technologies
 Pvt. Ltd., Bharat Forge Ltd., DRDO
- Alumnus of NIT, Allahabad and ISB, Hyderabad



Shubham Sunil Bagadia, CS and Compliance Officer

- Responsible for ensuring compliance with statutory and regulatory requirements
- Previous organisations Nova Agritech Ltd., SV Labs Pvt. Ltd.
- Member -Institute of Company Secretaries of India



Pusparaj Satpathy, Vice President, Human Resources

- Responsible for the HR development
- 23+ yrs. Of experience in human resources
- Previous organisations Century Enka Ltd., Hindustan Zinc Ltd. and Hindalco Industries Ltd.
- Alumnus of Jaipuria Institute of Management, Lucknow



Tata Madhusudhan, Head SCM

- Worked in reputed global organizations including BOF Steel Melt Shop, Bhilai Steel Plant, Global Steel Holdings Ltd, Adhunik Metallics Limited, Arya Iron & Steel Company Pvt Ltd, Jindal Shadeed Iron and Steel Llc, Al Arkan Holdings Company Llc, Moon Iron and Steel Company
- Responsible for handling supply chain function in MTAR

A leader in critical and differentiated engineered products

Historical Profit & Loss

Consolidated Balance Sheet

Abridged Cash Flow Statement

Performance in Charts

Capital Disciplined Approach



Historical Consolidated Profit & Loss Statement



| Particulars (Rs. Crs) | FY22 | FY21 | FY20 | FY19 | FY18 |
|---|--------|--------|--------|-------|-------|
| Revenue from Operations | 322.0 | 246.4 | 213.8 | 183.7 | 156.6 |
| Cost of Materials Consumed | 157.4 | 101.8 | 87.3 | 65.5 | 66.0 |
| Changes in Inventories of Finished Goods and Work in Progress | (41.2) | (21.6) | (15.1) | (3.0) | (9.0) |
| Gross Profit | 205.8 | 166.3 | 141.6 | 121.1 | 99.7 |
| GP % | 63.9% | 67.5% | 66.2% | 65.9% | 63.7% |
| Employee Benefits Expense | 70.8 | 53.0 | 51.6 | 43.5 | 44.6 |
| Other Expenses | 40.5 | 30.2 | 32.0 | 23.9 | 23.2 |
| EBITDA | 94.4 | 83.1 | 58.0 | 53.7 | 31.9 |
| EBITDA % | 29.3% | 33.7% | 27.1% | 29.2% | 20.4% |
| Other Income | 8.8 | 1.3 | 4.4 | 2.2 | 0.9 |
| Depreciation and Amortisation Expense | 14.3 | 12.6 | 12.0 | 11.2 | 11.2 |
| EBIT | 88.9 | 71.8 | 50.3 | 44.7 | 21.6 |
| Finance Costs | 6.6 | 7.0 | 4.8 | 4.5 | 4.5 |
| PBT | 82.2 | 64.8 | 45.5 | 41.6 | 17.2 |
| Total Tax Expense | 21.3 | 18.8 | 14.2 | 2.4 | 11.7 |
| Profit for the year | 60.9 | 46.1 | 31.3 | 39.2 | 5.4 |
| PAT % | 18.9% | 18.7% | 14.7% | 21.3% | 3.5% |

Historical Balance Sheet – Equity & Liabilities



| EQUITY & LIABILITIES (Rs. Crs) | Mar-22 | Mar-21 | Mar-20 | Mar-19 | Mar-18 |
|-----------------------------------|--------|--------|--------|--------|--------|
| Equity Share Capital | 30.8 | 30.8 | 26.8 | 28.2 | 28.2 |
| Other Equity | 489.0 | 446.0 | 198.3 | 206.8 | 177.3 |
| Total Equity | 519.7 | 476.7 | 225.1 | 235.0 | 205.5 |
| Financial Liabilities | | | | | |
| Borrowings | 25.9 | 7.1 | 0.0 | 0.0 | 0.0 |
| Provisions | 0.4 | 0.4 | 2.4 | 0.6 | 3.0 |
| Deferred Tax Liabilities (Net) | 16.3 | 12.7 | 5.3 | 0.0 | 8.8 |
| Total Non-Current Liabilities | 42.7 | 20.2 | 7.7 | 0.6 | 11.8 |
| Financial Liabilities | | | | | |
| (i) Borrowings | 69.9 | 4.9 | 29.1 | 28.7 | 19.8 |
| (ii) Trade payables | 57.0 | 34.7 | 30.6 | 6.0 | 13.6 |
| (iii) Other Financial Liabilities | 2.4 | 7.6 | 0.2 | 0.0 | 0.0 |
| Provisions | 3.0 | 2.5 | 3.4 | 0.8 | 1.3 |
| Current Tax Liabilities (Net) | 0.3 | 0.3 | 0.9 | 1.2 | 0.0 |
| Other Current Liabilities | 32.6 | 39.4 | 49.2 | 32.9 | 29.0 |
| Total Current Liabilities | 165.4 | 89.4 | 113.5 | 69.6 | 63.7 |
| TOTAL EQUITY & LIABILITIES | 727.7 | 586.3 | 346.3 | 305.2 | 281.0 |

Historical Balance Sheet - Assets



| ASSETS (Rs. Crs) | Mar-22 | Mar-21 | Mar-20 | Mar-19 | Mar-18 |
|---|--------|--------|--------|--------|--------|
| Property, Plant and Equipment | 195.4 | 166.1 | 155.0 | 162.0 | 152.2 |
| Capital Work-in-progress | 43.8 | 10.5 | 11.7 | 5.6 | 1.8 |
| Investment in Subsidiary | | 0.0 | 0.0 | 0.0 | 0.0 |
| Intangibles Assets | 1.0 | 0.9 | 0.1 | 0.1 | 0.0 |
| Financial Assets | | | | | |
| (i) Investments | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| (iii) Other Financial Assets | 2.2 | 2.1 | 3.3 | 22.7 | 11.3 |
| Non-Current Tax Assets (Net) | 0.5 | 0.5 | 0.6 | 1.6 | 2.3 |
| Other Non Current Assets | 21.6 | 7.5 | 4.0 | 4.1 | 3.8 |
| Total Non-Current Assets | 264.5 | 187.8 | 174.8 | 196.2 | 171.5 |
| Inventories | 170.3 | 102.5 | 75.5 | 41.1 | 41.9 |
| Financial Assets | | | | | |
| (i) Investments | | | | | |
| (ii) Trade Receivable | 136.0 | 77.3 | 61.6 | 50.4 | 49.0 |
| (iii) Cash and Cash Equivalents | 59.6 | 180.3 | 13.5 | 10.8 | 9.1 |
| (iv) Other Bank Balances (other than Note 13 above) | 7.4 | 10.6 | 9.7 | 0.0 | 0.0 |
| (vi) Other Current Financial Assets | 6.7 | 12.7 | 1.7 | 2.4 | 4.7 |
| (v) Investment in units of mutual fund | 62.3 | 0 | 0 | 0 | 0 |
| Other Current Assets | 20.9 | 15.2 | 9.5 | 4.3 | 4.8 |
| Total Current Assets | 463.2 | 398.5 | 171.5 | 109.0 | 109.5 |
| TOTAL ASSETS | 727.7 | 586.3 | 346.3 | 305.2 | 281.0 |

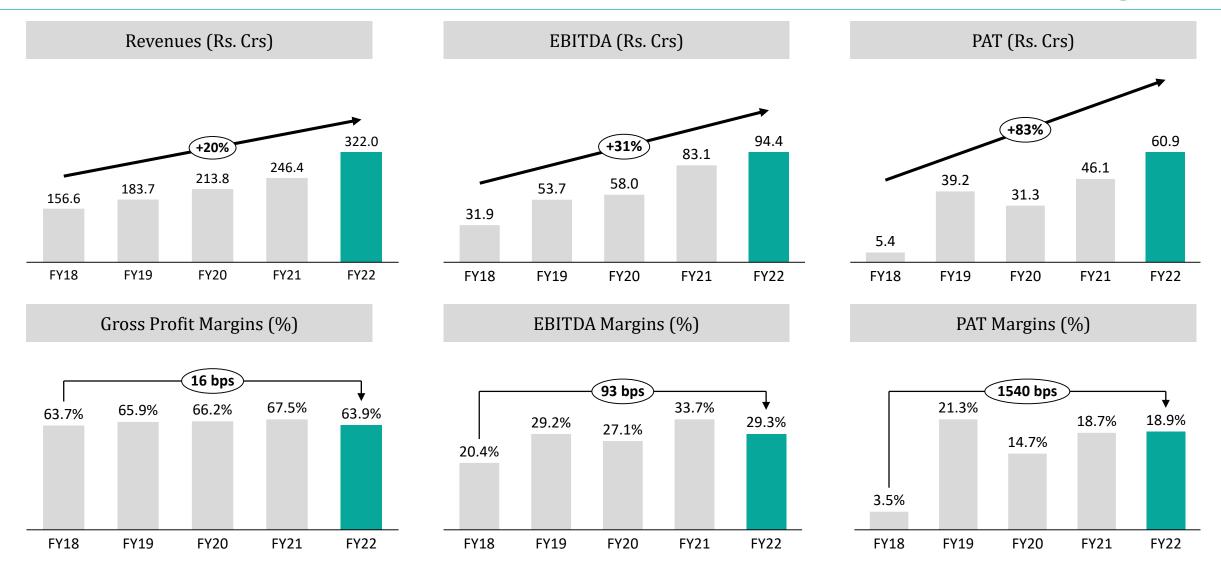
Abridged Consolidated Cash Flow Statement



| Particulars (Rs in Cr) | 31-Mar-22 | 31-Mar-21 | 31-Mar-20 | 31-Mar-19 | 31-Mar-18 |
|---|-----------|-----------|-----------|-----------|-----------|
| Operating profit before working capital changes | 96.1 | 82.0 | 60.9 | 57.3 | 33 |
| Changes in working capital | (108) | (61.7) | 2.5 | (5.7) | (16) |
| Cash generated from operations | (11.8) | 20.3 | 63.4 | 51.6 | 16.9 |
| Direct taxes paid (net of refund) | (18.0) | (11.7) | (7.2) | (9.5) | (2.6) |
| Net Cash from Operating Activities (A) | (29.8) | 8.6 | 56.2 | 42.1 | 14.4 |
| | | | | | |
| Net Cash from Investing Activities (B) | (145.0) | (22.2) | (12.1) | (32.8) | (1.3) |
| | | | | | |
| Net Cash from Financing Activities (C) | 54.1 | 180.1 | (41.3) | (7.5) | (13.8) |
| | | | | | |
| Net Change in cash and cash equivalents | (120.7) | 166.6 | 2.8 | 1.9 | (0.7) |

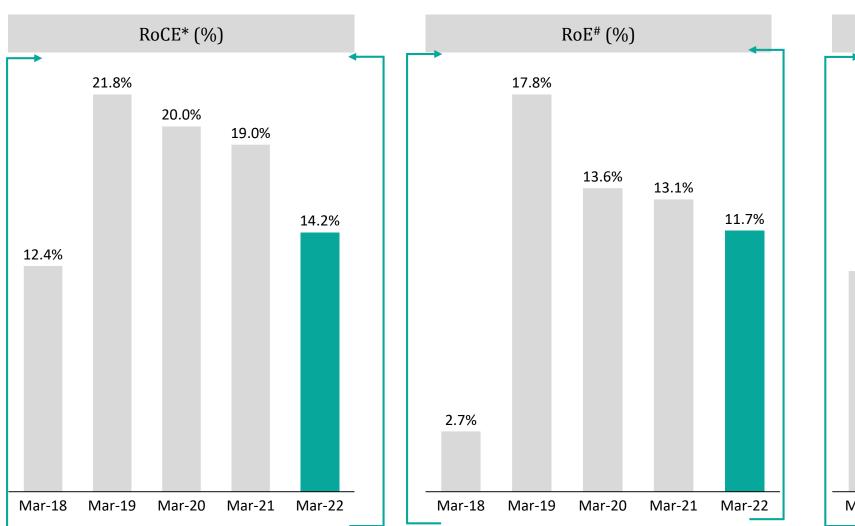
Performance in Charts

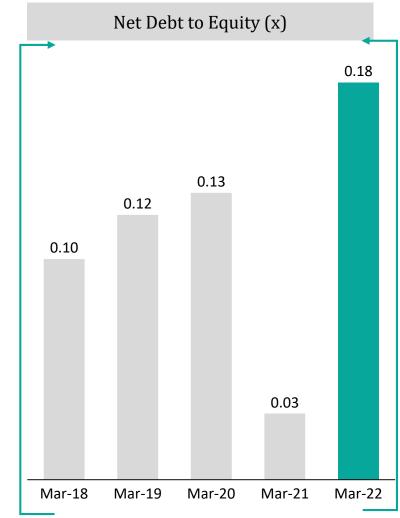




Capital Disciplined Growth









Wide Product Portfolio





Rocket engines

Healthy mix of developmental versus volume-based products



Hot boxes



Rotor Mast Bearing Housing - Titanium



Mix of regular (less complex) products versus highly complex assemblies

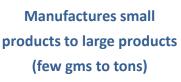


Control Plug for Reactor





Precision machined components





Bridge & Column





Roller screws



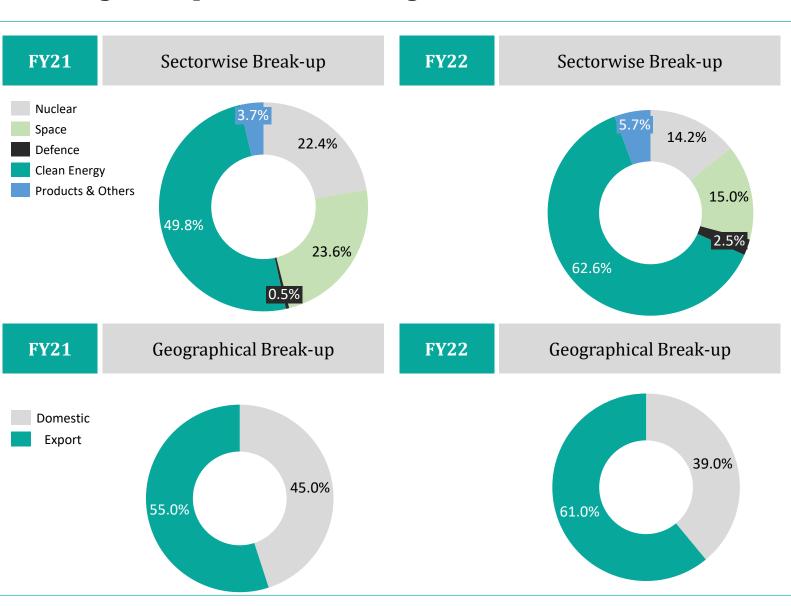


Ball Screws

Wide portfolio of critical and differentiated engineered products with a healthy mix of developmental and volume-based production, customized to meet the specific requirements of its customers

Serving Multiple Sectors + Segments





Has developed wide product portfolio catering to diverse sectors

Export contributor >60% of FY22 revenue has been derived from orders by customers located outside India



relationship

Multiple Companies entrust MTAR





Long standing relationship with large MNC's,
Government Departments and Large Indian Public
and Private sector companies



- Strong relationship with a multitude of global defence, space and clean energy players- both state-owned and private
- Strong repeat business due to MTAR's engineering capability

Government Departments



Rafael



Defence Research and Development Organisation

Indira Gandhi Centre for Atomic Research

Aeronautical Development Agency

S

Liquid Propulsion Systems Centre





- Ability to provide exceptional quality products as per customer specifications
- Consistent customer servicing standards
- Continuous learning adopted to reduce cost to customer over time ex. Bloom energy

Indian Companies





Nuclear Power Corporation of India Limited

BHEL

TASL

Bharat Dynamics





- Strive to understand our customers' business requirements and provide products that maximize their returns
- Develop leadership in key product segments

Source – Crisil Report

Diversity in Supplier Base





Established long term supplier relationship

- Ensures quality raw material within prescribed timelines.
- No long term contracts yet managing consistent supply of materials due to long standing relationships
- Enables better insight on the raw material markets, which helps in managing the supply chain, resulting in greater predictability of supply and, consequently, a greater ability to meet production schedules



Large & diversified supplier base

- Maintains robust database of suppliers with constant engagement to ensure material availability options
- Created a global supplier base over the years and procures materials from US, Brazil, Europe among others
- Low supplier dependency on account of the diversified supplier base, which also enables negotiation of favorable terms
- Global network provides the option to take advantage of better pricing as available in a particular market



Ability to source specialized materials

- Developed a robust supply chain for sourcing of wide variety of specialized raw materials . Select Eg. Include:
- Specialized steels (17-4 PH, SS 410, 13-8 MO PH) for the nuclear sector; Alloy steels and aluminum including bearing and seals for space and defence clients, Inconel sheets of various grades for clean energy clients
- Select clients (mostly Space & Defence) directly procure & supply raw materials given the sensitivity of the end projects



Stringent quality checks

- Company performs extensive evaluation on their ability to provide quality products in a timely manner
- Stringent vendor qualification process, which enables to keep a periodic check on suppliers with regard to the quality of materials supplied and corresponding prices
- In place stringent inspection of raw materials to check their tensile strength, surface finish, resistivity, among others given the criticality of the products

A leader in critical and differentiated engineered products

Projects of Pride, Glory & Prestige

Advanced Manufacturing Capabilities

Technology & Innovation Capabilities

State-of-the-Art Manufacturing Facilities

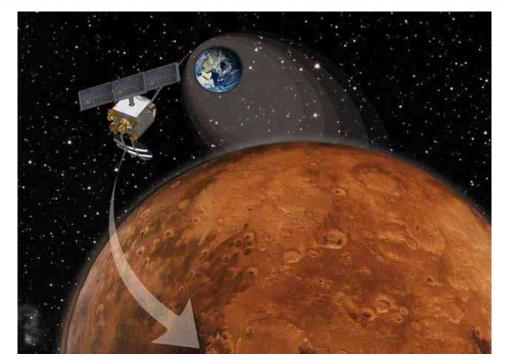
End to End Manufacturing Capabilities

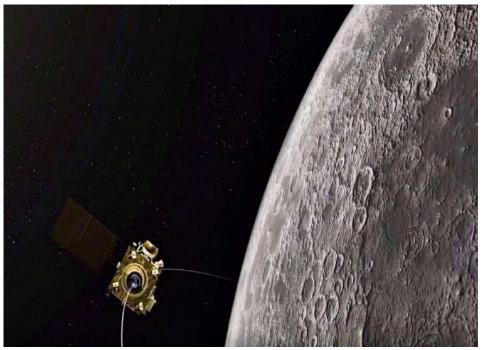


Projects of Pride, Glory & Prestige



Manufactures hi-precision indigenous components, subsystems, assemblies for projects of National Importance





Supplied engine for the PSLV-C25, which launched the Mars Orbiter Mission Spacecraft

Integral for the GSLV Mark III engine for the Chandrayaan II mission

Advanced Manufacturing Capabilities





Legacy

Legacy of over **50 years of manufacturing** a wide range of
mission critical precision
components and assemblies
with currently over **145 engineers on roll**



Engineering

Ability to manufacture within **5-10 micron tolerance** product through precision machining, assembly, specialised fabrication, heat treatment, surface treatment and others



Manufacturing

State of the art manufacturing facilities with over 400 machines capable of micron level adherence to specifications across products



R&D

Extensive R&D for cycle time reduction, development of manufacturing processes & design specifications to achieve accuracy irrespective of size



Quality Control

Extensive & stringent testing & quality control mechanism undertaken at each stage through high precision quality inspection equipment



Precision Engineering Solutions

✓ Product example: Liquid Propulsion Engine

✓ End use: Space Vehicles



Complex Product Manufacturing

✓ Product example: Fuel Machining Head Assembly

✓ End use: Nuclear Reactor



- Used in space launch vehicles for various space missions such as Chandrayaan-II and Mangalyaan
- Engine is used in the GSLV launch vehicle



- Manufacture and assembly of 600 components
- FM Head is used for handling fuel bundles in nuclear reactors

High Entry Barriers



Increased customer dependency on MTAR



Long standing Client relationship

Technology & Innovation Capabilities





Manufacturing Capabilities

- 400+ Total machines
- 100+ Conventional / CNC Turning machines
- 60+ Milling / CNC milling machines



Manufacturing Units

• 7 manufacturing units including an EOU



Advanced Machinery

• High end machines like 7 axis mill-turns, 5 axis VMC, 3D CNC CMM etc.



Quality Manpower

- 448 staff, 772 workmen and 427 third party contractors
- Experienced business heads with in-depth technical & industry knowledge
- Average tenor of 15 yrs with low attrition rate



Strategically located

- Plants located in proximity to major defense organizations
- Provides R&D, high volume projects access
- Ease of coordination



Flexibility

- No dedicated production lines for products
- Flexibility to allow maximum utilization
- Wide range of products manufactured from few kgs to several tons



Engineering capability

- In house development of special purpose machines
- SPM 99, Gantry SPM machines manufactured in house instead of importing similar machinery at higher cost



End to end capabilities

 End to end In house capabilities of developing customized high quality complex products for customers

State of Art Manufacturing Facilities



| Units | Products manufactured | Sectors catered | Facilities offered | Accreditations | | | 3 | |
|--------|---|-----------------------------------|---|----------------|-------|--|--------|------|
| Unit 1 | Complex nuclear assemblies & high end defence products such as base shroud assembly for Agni missiles | Nuclear, defence and aerospace | Advanced computerized numerical control, machining & QC | ISO 9001:20 | 15 | THE STATE OF THE S | AS91 | 100D |
| Unit 2 | Liquid propulsion engines, cryogenic engines, semi cryo engines and electro pneumatic modules used in PSLV and GSLV and satellite valves | Space | Advanced CNC machining, assembly, specialized fabrication, QC and testing | ISO 9001 | :2015 | | AS9100 |)D |
| Unit 3 | High volume nuclear assemblies such as coolant channel assemblies including end fittings, liner tubes, sealing and shield plug; products such as ball screws and WLBs and other nuclear site orders | Nuclear, defence and aerospace | Advanced CNC machining and quality control | | Cape | k (Rs. Crs. |) | |
| Unit 4 | Supporting unit which undertakes rough machining | - | Rough machining | | | | | 91.1 |
| Unit 5 | Supporting unit which undertakes surface treatment such as nitriding, anodization and heat treatment such as gas carbonizing | - | Surface treatment, heat treatment and special processes | | | | | |
| Unit 6 | Supporting unit with fabrication facility and large clean rooms | - | Assembly | | 27.3 | | 22.8 | |
| EOU | Power units for supply to Bloom Energy and high end defence components to be supplied to an Israeli defense technology company | Clean energy and export defence | Advanced CNC machining, Brazing, assembly, special processes such as painting, and QC | 2.1 | | 11.9 | | |
| | . , | painting, and QC | | FY18 | FY19 | FY20 | FY21 | FY22 |

Manufacturing Facilities



High End Machinery









Assembly, Testing and Clean rooms

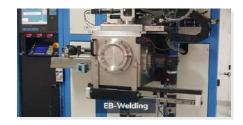








Specialized Fabrication facilities





Surface treatment, heat treatment, Painting









End to End Manufacturing Capabilities

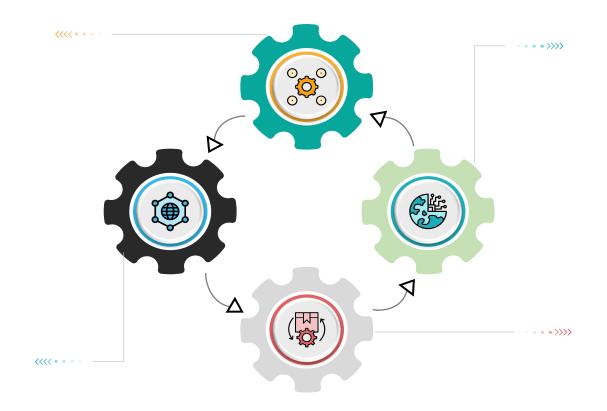


Machining

- Manufacturing of precision components with close tolerances to the extent of 5-10 microns supported by
 - ✓ series of high-end machines such as 7 axis Mill-turns, 5 axis vertical machining centers ("VMCs"), 4.5 axis machining centres
 - ✓ milling centres, turning centres, grinding centres
 - ✓ tool room machines, deep hole boring and honing machines, among others;

Assembly and Testing

- Assembly and testing capabilities are supported by
 - √ 10,000 class clean rooms and 100 class laminar table with facilities for high as well as low temperatures
 - ✓ undertaking vibration, flow and helium leak tests



Surface & Heat Treatment

- Surface treatment activities such as nitriding, anodization, hard chrome plating, nickel plating, induction hardening, electro polishing, pickling, passivation, zinc plating and painting, among others
- Heat treatment such as gas carbonizing, through their various furnaces
- Special processes facilities such as painting and plating are also available in-house

Specialized fabrication unit

- Equipment to undertake
 - ✓ automatic tungsten inert gas ("TIG") welding, metal inert gas ("MIG") welding, submerged arc welding, welding head manipulator
 - ✓ job manipulator / positioner, electron-beam ("EB") welding, orbital welding
- Specialized fabrication jobs May be taken up by Vacuum brazing furnace and rotary vacuum brazing furnace

A leader in critical and differentiated engineered products

Three Decades in Precision Engineering

Product Offerings - Nuclear Power

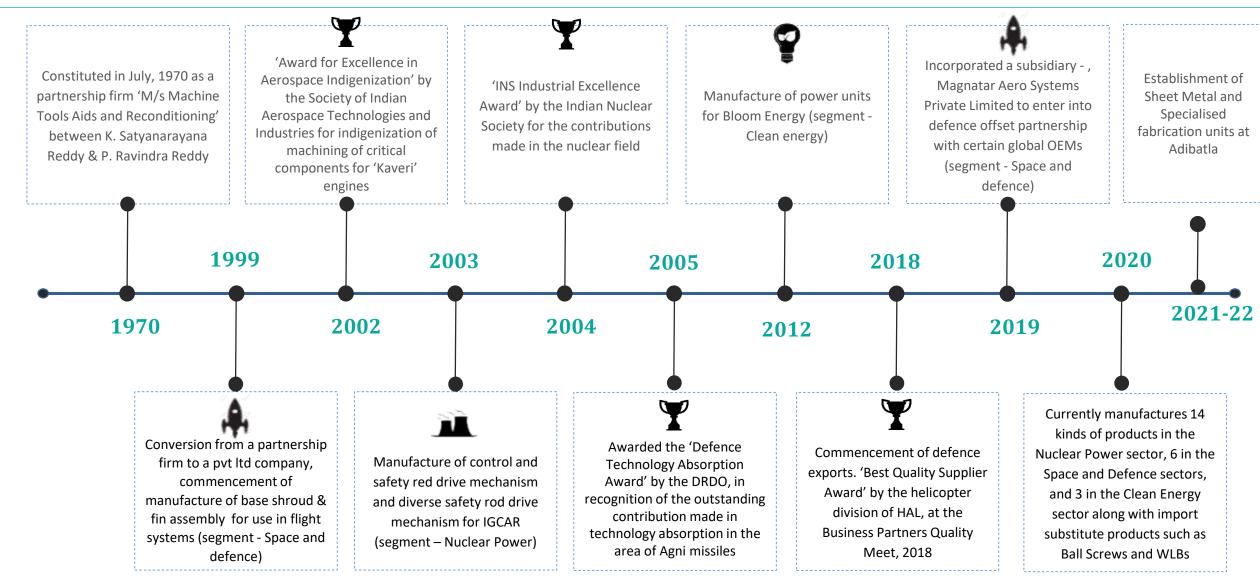
Product Offerings - Space & Defense

Product Offerings - Clean Energy



Three Decades in Precision Engineering





Awards & Certifications – FY22



ISO 14001 & ISO 45001 Certification





Received ISO 14001 & ISO 45001 certification for its 100% Export Orient Unit (EOU) and Unit 2 for a period of 3 years, valid until March 2024, for manufacturing of precision engineering components & assemblies for Aero Space, Energy & Defence Applications





NADCAP Certification



Received NADCAP certification for its 100% Export Orient Unit (EOU) and Unit 5 for a period of 12 months, valid until November 2022



National Level Champion Award

Received National Level Champion Award from Society of Indian Defence Manufacturers (SIDM) under Import substitution for Mission Critical Parts/Systems/Sub-systems medium category for Ball Screws

Ball Screws are the highly complex import substitutes that are used in various mission critical assemblies including nuclear island assemblies, motion control actuation systems in Missiles and Launch Vehicles in Civil Nuclear Power, Space & Defence sectors



Product Offerings – Nuclear Power Segment



Nuclear Sector Products



Fuel Machining Head

Comprises of 600 components; Used in loading & unloading of fuel bundles in nuclear reactor



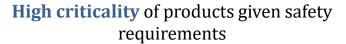
Grid Plate

Used for resting the fuel subassemblies in prototype fast breeder reactor



Bridge & Column

Moves fuel machining head in sideways and vertical directions to allow loading and unloading of various fuel bundles in the nuclear reactor



35+ years of serving customers in Nuclear sector



Liner Tube



Shi

Sealing Plug

Coolant Channel assemblies - Sealing Plug, Shielding Plug, End Fittings

Used in the core of civilian reactor





Drive Mechanisms

Critical equipment used for regulating purpose and shutdown of nuclear reactors under normal and undesirable operating conditions



Top hatch cover beams and deck plate assembly

Requires high positional and dimensional accuracies

Partnered with NPCIL which controls all operational, under construction and planned reactors in the country given India does not allow private participation

Product Offerings – Space and Defence



Space & Defence Sectors



Base shroud assembly and air frames

Used in Agni missiles such as A1, A2 A3, A4, A5, A1 P.

Components for Aircraft



Main Gear Box

– Magnesium



Titanium Center Piece



Sukhoi – HPC Shaft Nickel Alloy



Control Manifold HAL Tejas

Ball Screws

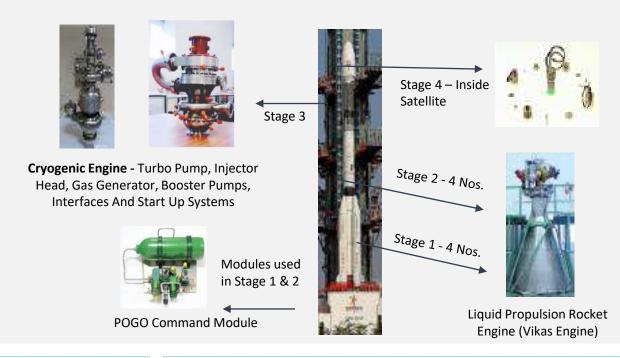


Ball screws and Water Lubricated Bearings

Import substitutes used in actuators of nuclear reactors, space launch vehicles, missiles etc.

Roller Screws (under development) - Used in various assemblies in missiles, space launch vehicles and nuclear reactors

Components for Geosynchronous Satellite Launch Vehicle (GSLV)



High precise, reliable & complex product requirements

30+ years of serving customers in Space & Defence sector

6 kinds of products for a wide range of applications

Existing relationship with ISRO procurement & assembly of satellites and launch vehicles and with **DRDO** which is the R&D organization focused on military technology

Product Offerings – Clean Energy



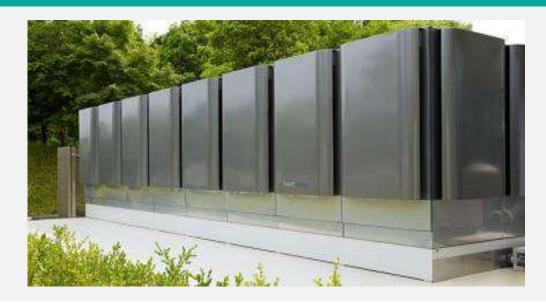
Clean Energy Sector

Existing Product Supplies

- Fuel Cell Products
- SOFC Hot boxes Use methane to generate power

Under
Development
and
manufacturing

- MTAR is developing the following products in collaboration with Bloom to expand its product portfolio in clean energy sector:
 - Hydrogen boxes- Use Hydrogen to generate power
 - Electrolyzers generate green hydrogen from water that shall be used in power units to generate power with zero carbon emissions
- Establishment of sheet metal vertical at Adibatla unit to cater to Bloom
 Energy and other customers



9+ years of strong partnership with Bloom

Existing product in high demand, **new products** under development for the Clean Energy sector

Only supplier to Bloom from India as of FY22. Bloom is one of the largest and the fastest growing player globally in the stationary hydrogen fuel cell segment and has 70% of its revenues coming from products segment and balance from services

A leader in critical and differentiated engineered products

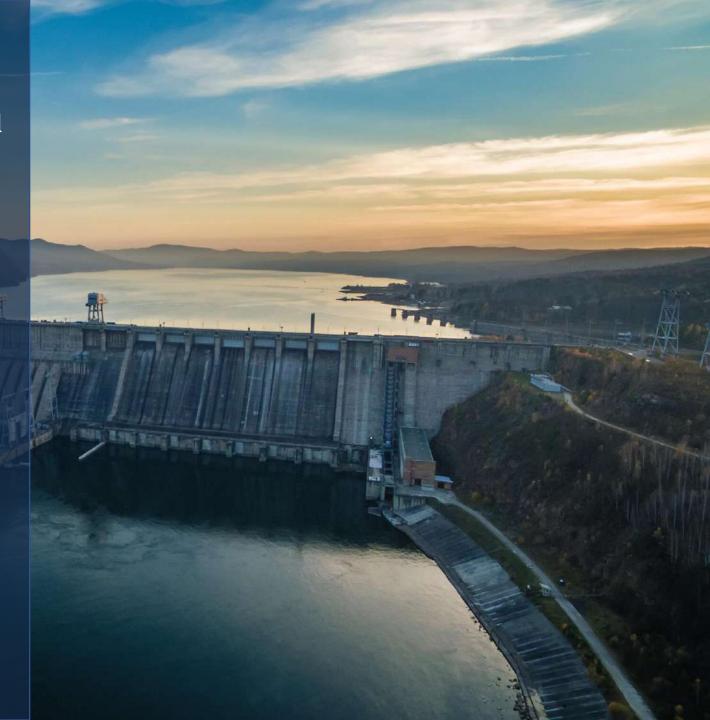
Looking Ahead

Industry Opportunity - Nuclear Power

Industry Opportunity - Space & Defense

Industry Opportunity - Clean Energy

Strategic Roadmap for Sustained Growth



Looking Ahead



- Power demand in India to grow at a CAGR of 3-4% over the next 5 years
- India plans to nearly double its nuclear capacity from 6.26 GWe to 11.5 GWe
- Further plans to augment India's nuclear capacity by 10.5 GWe in the medium to long term
- Gol has sanctioned 14 fleet reactors, with a combined generation capacity of 7,000 MW
- Under Govt's 'Atmanirbhar Bharat' initiative, a policy to construct a fleet of reactors with a single timeframe which will increase opportunities for domestic suppliers like MTAR
- Large refurbishment and maintenance market which is expected to increase by 1.6x

- ISRO Plans for next 2 years : 31 satellite missions/ 32 launch missions
- Future missions include- Chandrayaan-3, Gaganyaan (human spaceflight mission), Aditya-L1 (proposed mission to study the Sun), and a new port in Tamil Nadu for SSLVs
- Over the next five years, the private sector will receive the mandate for ~70% of all the upcoming space missions
- Defence FDI Policy 2020 FDI limit increased from 49% to 74% under automatic route for items with 50% indigenous production
- DAP 2020 101 banned Defence import items for which only Indian Companies shall be eligible for bidding
- Indigenization of 108 systems and sub-systems that include mini and micro UAVs, ROVs, uncooled NV-IR sights for weapons (short-range), mountain footbridge, floating bridge (both metallic), mines laying and marking equipment

- Government targets for clean energy, budgets allocations, and incentives are the strongest driver for fuel cell market
- Hydrogen is emerging as a clean solution that can help curb carbon emissions globally and many countries are taking an active approach by implementing hydrogenfocused strategies and investments
- Europe, USA. South Korea and Japan are regions with the strongest government support in the field of fuel cells
- In India, Bloom Energy signed an MoU with GAIL to deploy fuel cell technology by using natural gas as fuel
- Demand of Fuel Cell EVs to increase given Fuel Cells can be refueled, which is considerably faster than recharging.
- Fuel cell system are highly reliable in emergency situation and can be used effectively for power backup technology
- Application in niche sectors such as marine and aviation



Nuclear Segment



Space and Defence



Clean Energy

Industry Opportunity – Nuclear Power



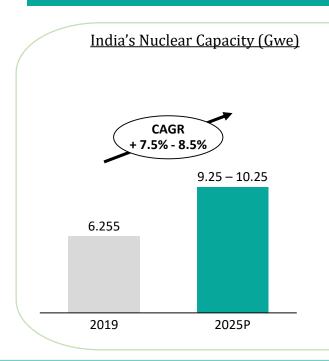


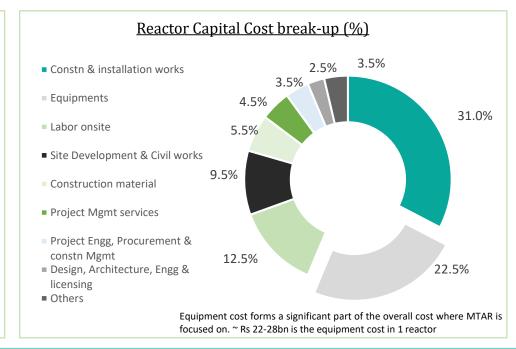
Net nuclear power capacity target of 26.2 GWe by 2031

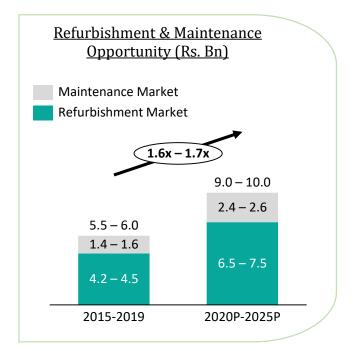
22 Operational Reactors – Capacity of 6.3 GWe Additional # 7
Reactors to be operational
in next 5 years

14 New reactors planned and tenders to be released NPCIL is the key entity managing all nuclear reactors in India

In India, NPCIL controls all the operational, under construction and planned reactors in the country and MTAR has a relationship of 16+ years with NPCIL which has created entry barriers for other players







Industry Opportunity - Space and Defence





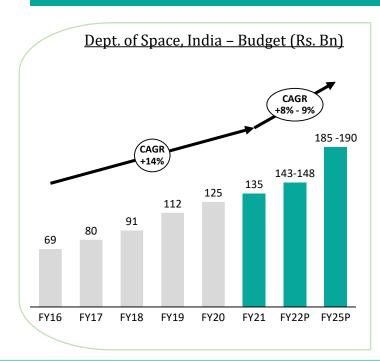
ISRO Successfully completed 118 spacecraft missions and 78 launch missions ISRO Conducted 14
missions in FY19 and more
than
11 missions in FY20

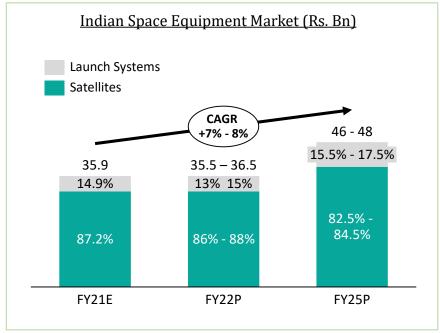
ISRO is the key entity spearheading India's space programme

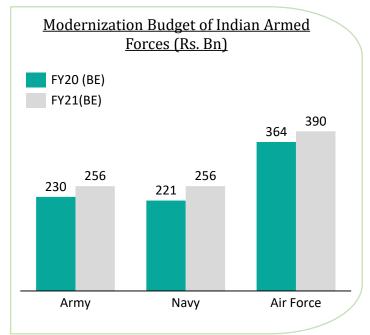
Armed forces likely to spend Rs. 4,000 Bn over next 5 – 7 years

Defence exports grew at 82% CAGR to Rs. 91 Bn over the past 3 – 4 years

MTAR will benefit from the strong expected growth in India's space and defence budgets along with its 30+ years strong relationship with ISRO and 40+ years strong relationship with DRDO







Industry Opportunity - Clean Energy





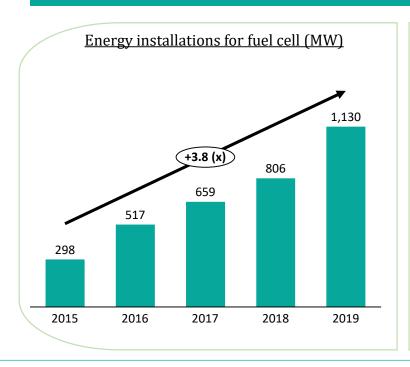
Renewable accounts for 26% of global electricity generation

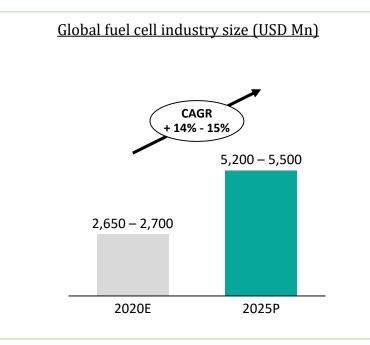
Fuel cell market growing at 15% CAGR with increased R&D

Fuel cells are able to produce electricity with near zero greenhouse emissions

Bloom is a key player globally in the fuel cell technology 45% CAGR in Bloom's operating revenues from 2017 to 2019

Bloom is one of the largest and amongst the fastest growing players globally in the fuel cell segment. MTAR has a 9+ years of strong relationship with Bloom & will start manufacturing more products for them like Hydrogen boxes and electrolyzers





| <u>MTAR</u> | | | |
|---------------------|------------------------------|-----------------------------|------------------------------|
| Company (\$ mn) | Product revenue (2019) | Product revenue share | Product Revenue CAGR * |
| Bloom Energy | 557 | 71% | 29% |
| Ballard Power | 50 | 47% | 53% |
| Fuel Cell Energy | - | 1% | 99% |
| Plug Power | 150 | 65% | 35% |
| SFC Energy | 65.5 | 100% | <u>-</u> |

Growing Bloom business augurs well for

Strategic Roadmap for Sustained Growth (1/2)



Strengthen existing product portfolio and diversify into products with attractive growth and profitability prospects Enhance capabilities and grow value chains to supply critical and differentiated engineered products **Product** Establishment of new capabilities such as electronic systems manufacturing Capitalize on upward trend of nuclear sector in India, increasing indigenization and policy initiatives in the defence sector, and commercialization of Indian space sector Nuclear -Capitalize on the large opportunity in terms of upcoming Nuclear reactors being one of the few companies capable of handling the product complexities and manufacturing capacities **Industry** Defence – take advantage of Govt. focus on indigenization of various defence technologies and import substitution and contribute to the 'Atma-Nirbhar Bharat' initiative by the Government of India Space - Exponential growth expected for Indian players in Space sector given ISRO's plan to commercialise the Indian space sector and offer its products and services to other countries Focus on deepening and strengthening relationships with our existing customers as well as catering to new Customers The Company believes that it shall be one of the preferred suppliers for any potential defence offset transaction that any current international customers may be a part of Customer Develop new relationships with customers, both in India and abroad, in order to capture lucrative opportunities in the nuclear, space and defence, and clean energy sectors Continue to participate in seminars & international expos to build & develop network with leading foreign multi-national companies

Strategic Roadmap for Sustained Growth (2/2)



Exports



Expand international presence including through increase in exports

- Continue to expand international operations to enhance global presence in the sectors we currently cater
- Growth in support for Hydrogen based clean energy solution along with expansion plans of Bloom Energy outside of US in South Korea, provides a significant opportunity
- Looking to enter into defence offset partnership with certain global OEMs and have incorporated a Subsidiary, Magnatar Aero Systems Private Limited in this regard
- Acquire more international customers in Clean Energy segment

Engineering Capabilities



Grow our manufacturing capacity and increase market share through organic and inorganic routes

- Upgrade existing facilities by implementing new technology and releasing release bottlenecks in production capacity
- Selectively look at inorganic opportunities to enhance engineering competence, increase market share, achieve operating leverage in key markets and strengthen cost competitiveness in the market

Operational Efficiencies

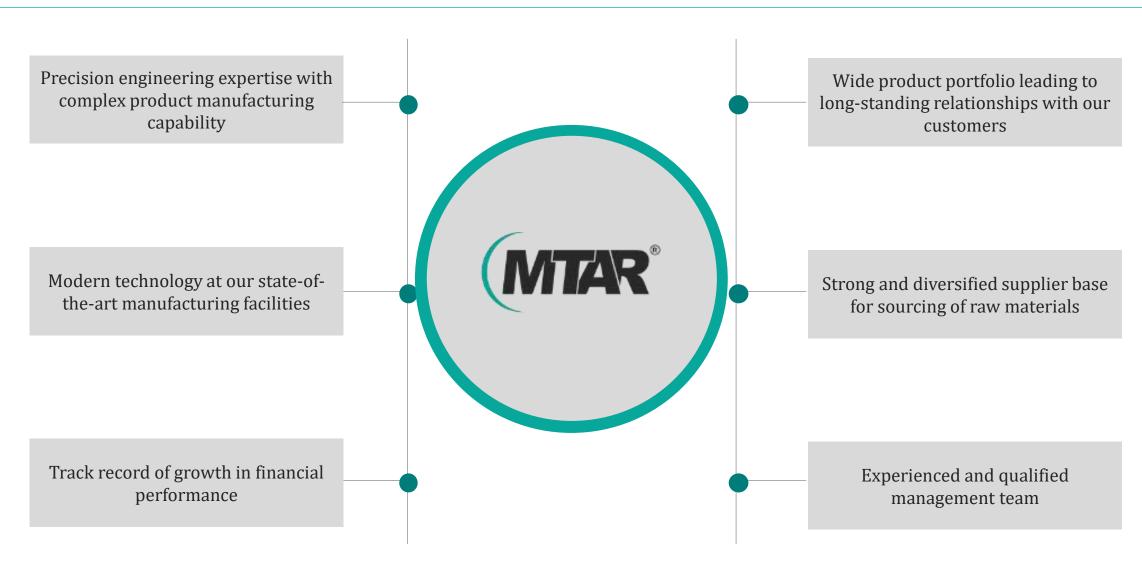


Continue to strive for operational efficiencies, supply chain rationalization and effective planning

- Continue to maintain or improve upon benchmarks for cost structure through economies of scale, employment of earnings acquired in manufacturing end components, and a robust supply chain for sourcing of raw materials
- Cycle time reduction by adopting advanced technologies, thereby increasing capacity to undertake more number of projects
- Leverage technology for effective utilization of machinery through digital solutions

Key Meeting Takeaways





Thank You





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